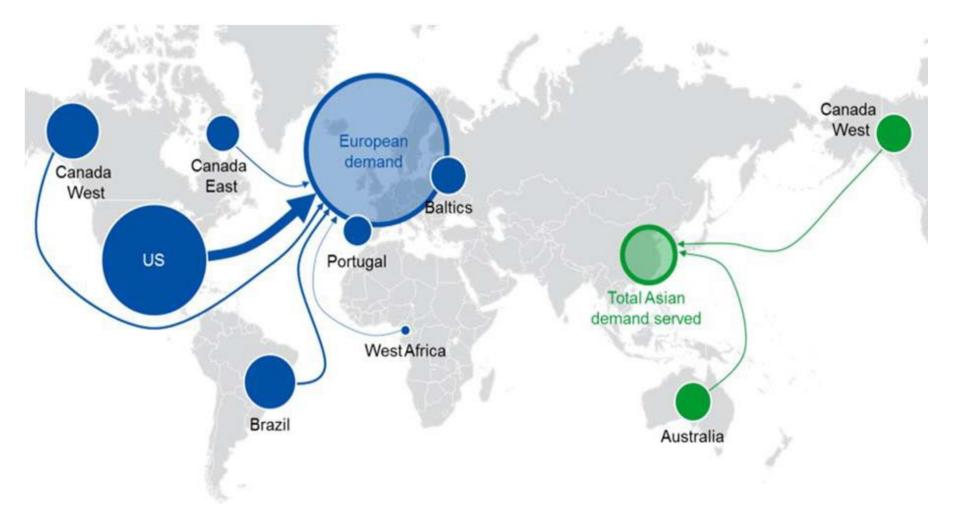
U.S. Pellet Market & Logistic Model

Ulises Lacoa and Daniel Saloni (NCSU) Edgar Blanco (MIT) PFI Annual Conference 2014 Orlando, FL

Pellet supply chain



Pellet supply chain

Wood pellets are distributed (depending upon end user needs) in:

- consumer-bags
 big-bags
 tank trucks
 containers
 railcars
- ocean vessels

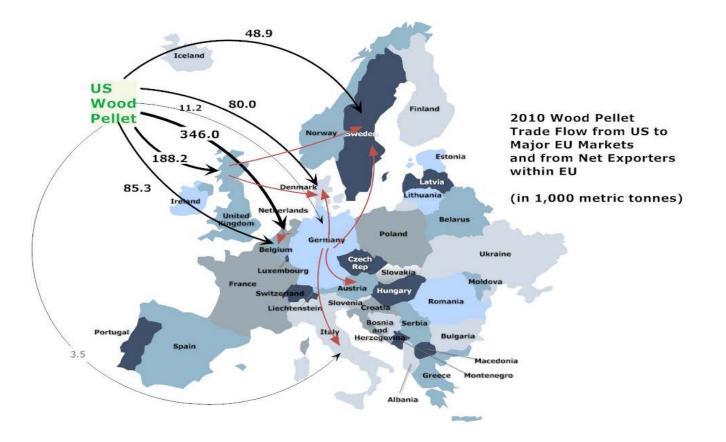


Source Argus: Safe Pellets

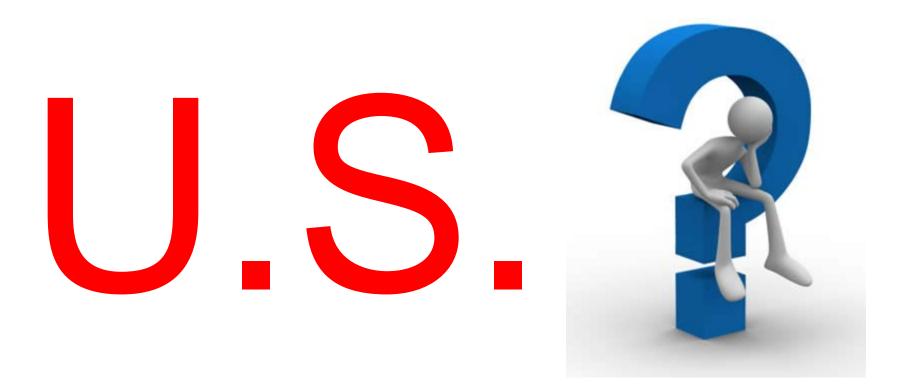


Source Argus: Georgia Biomass

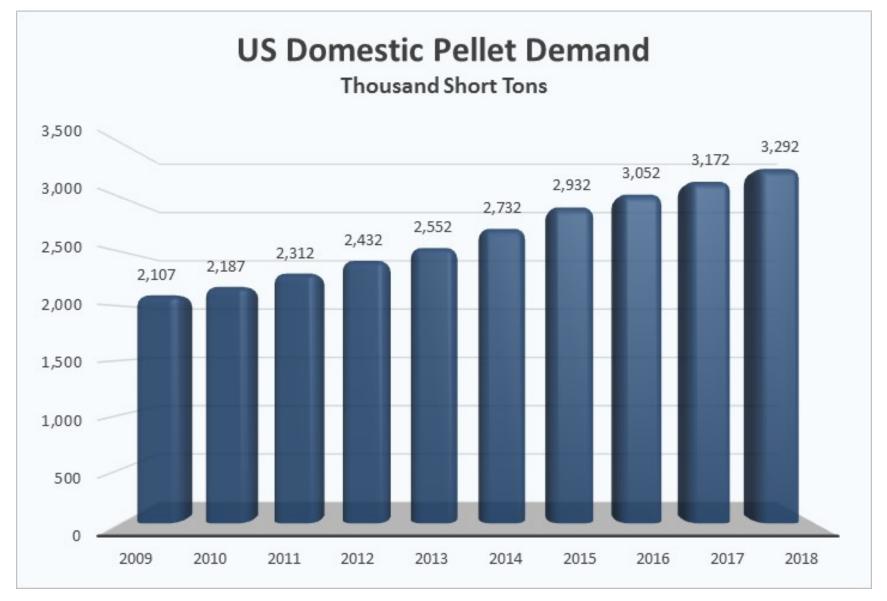
Europe



Source: U.S. Endowment for Forestry and Communities



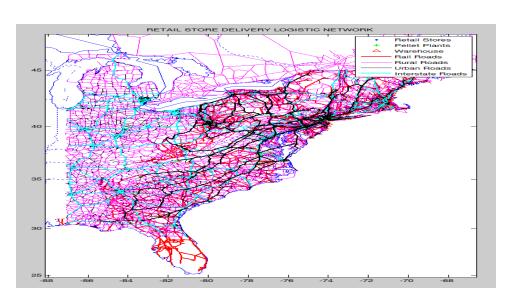
Domestic Pellet Market

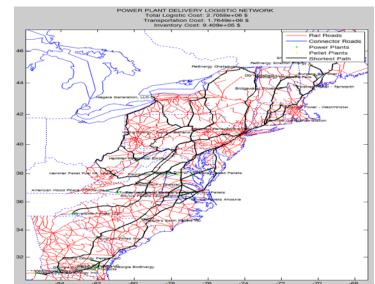


Model Development

Objective: Design a logistic network to supply wood pellets to customers at least cost possible providing the desired level of service

- The total cost of transportation and inventory is used to guide the design, subject to service level requirements
- The design problem includes the need to select the best location for the DCs in the network.





Model Development

- Generally there is a trade-off between transportation and inventory cost
- Selecting the best mode of transportation between each point in the network

Transport Modes

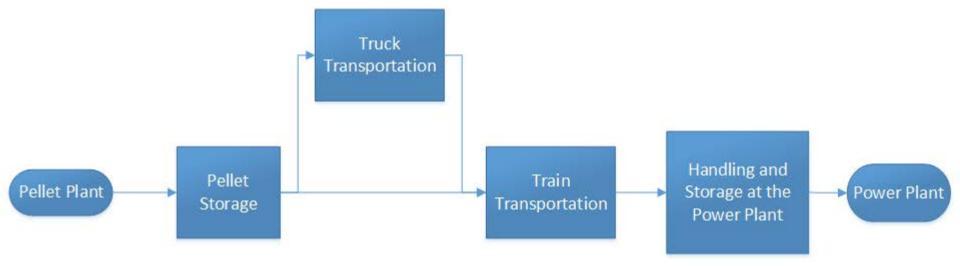
Mode	Costs in Cents per Ton-Mile
Water	0.007
Rail	0.025
Road	0.251
Air	0.588

Pellet Delivery Methods

• Bagged pellets for residential heating (Retail Store)

• Bulk for Power Plants

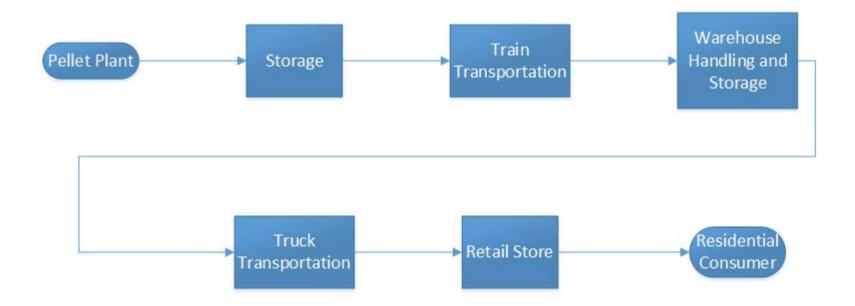
Bulk for power plants



Bulk for power plants

2 AHA		1	1	1	1	1	1		44
-84	-82	-80	-78	-76	-74	-72	-70	-68	11

Bagged for residential



Bagged for residential

-78

88

84

82

80

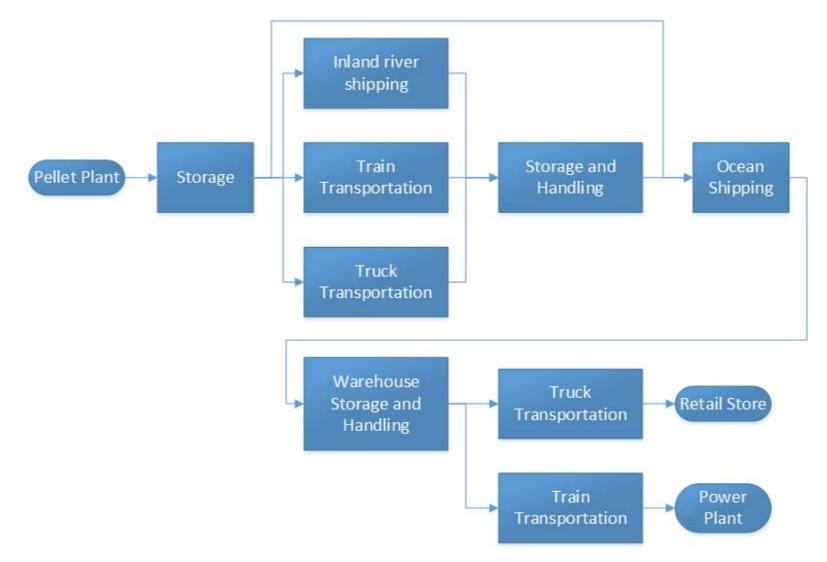
86

-68

-70

- 12

Ocean shipments



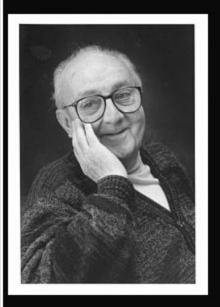
Ocean shipments

Legislations issues : a 90-year-old law, called the Jones Act.

Every time you want to send something from one US port to another:

- the cargo must travel on a ship built in the US
- staffed by mostly Americans
- flying the American flag





Essentially, all models are wrong, but some are useful.

(George E. P. Box)

Source: IZquotes



Bulk for power plants

Detailed Steps	Input Variable/Procedure	Output Variables
1. Supplier and Customer Location	Pellet Plant Location	
	Power Plant Location	
2. Create Railroad Network	Railroad Terminal/Nodes	Route distance
2. Cleate Mailload Network	Railroad Links (arcs or lanes)	
3. Allocate supply potential to power	Railroad transportation rate	Mass flow
	Supply potential	Total cost
plants	Demand	
	Producer price index for CL	Shipment frequency
	CL revenue per loaded car- mile	Minimum total logistics cost
	Pellet density	Transport cost
4. Determine optimal shipment size,	Weight capacity of trailer	Cycle inventory cost
frequency and total logistic cost	Cube capacity of trailer	
	Route distance	
	Expected annual demand	
	Average intershipment Inventory fraction at origin and destination	
	Unit value of shipment	
	Inventory carrying rate	

Bagged pellets for residential heating

Detailed Step	Input Variable/Procedure	Output Variables
1. Retail Store Location and Demand Allocation	Locate Retail Stores 3-digit Zip Codes Location Population (3-digit Zip Codes) Residential Sector Biomass Consumption Estimates By State Allocate Demand to retail Stores	
2. Supplier Location	Pellet Plant Location Supply potential	
	UFL Procedure	NF location
3. Locate Warehouses	Fixed cost of establishing a new facility (NF)	Fraction of EF demand severd from NF
	Variable Cost to all of Existing Facility's (EF)	
	Railroad Terminal/Nodes	Route distances
 Integrate Railroad and Highway network 	Railroad Links (arcs or lanes)	
5. Allocate supply potential	Railroad transportation rate	Mass flow
	Highway transportation rate	Total cost
to retail stores	Aggregate demand	
6. Determine optimal shipment size, frequency, Total logistic cost	Producer Price index for CL CL revenue per loaded car-mile Producer Price index for TL CL revenue per loaded truck-mile Pellet density Weight capacity of trailer Cube capacity of trailer Weight capacity of truck Cube capacity of truck Cube capacity of truck Route distance Expected annual demand Average intershipment inventory fraction at O-D	Shipment frequency Minimum total logistics cost Transport cost Cycle inventory cost
	Unit value of shipment	
	Inventory carrying rate	